

Mayor Jonsson. Mr. Chairman, I think you see that our program is extremely ambitious, moving acres of railroad tracks out of the heart of the city, where hundreds of carloads of freight are being brought every week to be distributed inside the core through huge trailer/truck transport to take them out of the city, to minimize the amount that comes in; to put the parking garages on the edges of the core; to park underground for those buildings that are built from now on in the core to provide, under the park, under the city hall, under the convention center, adequate parking space for those vehicles which would naturally gravitate to those areas.

One is in a dilemma when he is trying to manage a city. He has limited money; he has limited manpower and time in which to meet all of the emergencies that face him. Laymen on the council work with the professionals. They try to see the answers to these problems. They see that they cannot widen streets and move 50-story buildings aside and we are building more of those and more of the 30- and 40-story variety. Almost every month, there is one more to be added to the stream.

There must be a better way, and we have sought to do it by those expedients that seem to respond to the criteria of commonsense and what we know; traffic control by computer; electronic surveillance of traffic. These will help, but inevitably, we must go to multilevel determinations to find the solution that will keep these cores alive and not in decay. We think the plans you have seen are the answer—at least, for many, many years to come, the best that we can foresee, and they are plotted in the perspective of the other goals that we seek.

We now are engaged with some 750 citizens in task force arrays, solving the 12 broad categories of the goals to put them in their proper relationship with respect to priorities and the like.

I think this is the first time that all of the people in the city have been, in any city, asked to say what they would like it to be.

We have gone to them; we have talked to them on an eyeball basis. We do now almost every week. I think the results are coming along to the point where we can say they are rational; they are sensible; they are what people want, and we don't have to worry about whether we designed it from an ivory tower. This is what, you might say, the people's ivory have told us they want, and we have taken it from there to the designing board.

Once again, thank you for letting us come to you with this presentation.

Mr. ROBERTS. We appreciate very much the presentation. It is exciting and certainly unusual, and I am sure there are many questions.

Mr. CABELL. I would like to introduce Mr. Scott McDonald, the city manager of the city of Dallas, and Mr. Lloyd Braff, the executive director of the Central Business District Association of Dallas, Tex., which is an organization that has been in being for a number of years. They have been in the forefront of private capital, assisting its community in community problems.

I realize that this presentation today is not specific; that you generally have that in that we come up here and say, "We want X number of dollars for Y project," but this I think, is interesting.

I think it is a graphic example of a community under the strong leadership that it has, seeking to do that for itself which is within the