

Dr. HORNIG. I think there is no question that there is a great range in the quality and competence both of the laboratories and the directors. There is also a great range in the character of the laboratories, and all of these differences ought to be taken into account by proper technical management.

Mr. DADDARIO. One of the points that we are including within the scope of these hearings is whether highly competent and highly qualified laboratories have the capability to do as much as they are able.

Mr. Mosher?

Mr. MOSHER. No further questions.

Mr. DADDARIO. Dr. Hornig, we still have to hear from Dr. Weinberg. I have a whole series of other questions. I am going to ask you just one and we will send the rest of them to you, if we could.

Dr. HORNIG. That is fine.

Mr. DADDARIO. I know that imposes a burden on you, but we can work it out in a way most suitable to you.

On page 11 you say you know of no current policies or procedures which hinder one agency from using another's capabilities. Aren't you saying that because we have gotten where we are in this whole area as a result of purely happenstance, that somehow it has worked out pretty well, and, therefore, we ought not to change it?

Dr. HORNIG. Not in the least. I know of no formal administrative bars to carrying out the work of one agency in another. It means exactly what it says. It doesn't mean to imply anything further than that.

Mr. DADDARIO. It does not mean that if we were to improve the management set up as it presently exists we would not, in fact, make it easier?

Dr. HORNIG. When I say bar, I mean that there are no rules or regulations, except possibly the ones I mentioned which exist, such as personnel ceiling. The laboratory can't always expand to take a new task at the present time, and there is some question regarding the Economy Act of 1932 which has been interpreted by some—and this is a somewhat open question—to restrict the recipient laboratory from building new facilities to take on the work from someone else. There may be some marginal bars, but I means that the big bar lies in the technical management of the agencies. The big problem is to determine when it is appropriate to use facilities in other agencies—when this is the best procedure as opposed to contracting it out or building a new facility in which the collection of people is particularly adapted to the problem. The procedure of job shopping in the case of a big problem might be a very weak way of doing it. The principal bar and the principal problem is that of the technical management in the agencies.

Mr. DADDARIO. We always make a mistake in not setting aside the whole day of hearings to hear you, and we have in this particular instance, but I appreciate the fact that you have been here. You have already given us a great deal of help and we will call on you again.

Dr. HORNIG. You have a very distinguished list of witnesses who can speak really first hand to many of the problems we have addressed this morning.

Mr. DADDARIO. Thank you ever so much.