

Mr. HUGHES. Yes. The answer is "Yes" with regard to the statement. I had not thought particularly in terms of the utilization of the Government's research and laboratory facilities by extragovernmental organizations. I don't regard that as either unfeasible or undesirable, however.

Mr. DADDARIO. Such as the National Bureau of Standards does?

Mr. HUGHES. That is right.

Mr. RUMSFELD. And the Government Printing Office?

Mr. HUGHES. This is a little different area.

Mr. RUMSFELD. I certainly applaud the Bureau's encouraging the use of personnel and resources and facilities but it seems to me that I have a little trouble with your statement in the middle of page 4 where you say:

With respect to upgrading the quality of Federal laboratories, the Bureau of the Budget feels that such matters are the prime responsibility of the agencies having jurisdiction over them.

I don't know what you mean by "quality" so I don't know that I disagree, but to some extent that might sound a little contradictory to some of the things that have been said here this morning if we agree they should be used within government at least within government as broadly as possible, then it would seem to me an office like the Office of Science and Technology would be in a very significant position here to depend on what quality means to see that these Federal laboratories have the competence or quality or are in fact used by the broadest number of governmental activities and agencies and if simply the agency that has jurisdiction over it determines the quality or competence or capability, then in fact that would be considerably narrower, one would think.

Mr. HUGHES. Yes, that is correct. Clearly, we have our share of responsibility in terms of financing, of the recommendations and actions we take which affect the allocation of funds and personnel, of choices which are made among programs for the allocation of resources, and so on. We are inevitably involved in that.

The management of the facility, however, must be, and the expertise, the technical expertise, must come primarily from the agency itself. I say this with due respect to Mr. Westrate and other people in the Bureau who give close attention to Federal laboratories and other research and development facilities, our job is a management job basically.

Mr. RUMSFELD. This is not true of the Office of Science and Technology.

Mr. HUGHES. It is less true, but I think you ought to ask Dr. Hornig. The Bureau's statement makes it clear we would and do work as closely as we can with the Office of Science and Technology, but I think Dr. Hornig would agree that Dr. Pickering, for instance, has the firmest understanding about the capacities and the qualities of his laboratory rather than Dr. Hornig or the Bureau of the Budget.

Truly, the financial choices that we make affect laboratory operations, but within those general constraints and within that general management framework the laboratory director, agency head, and his advisers must operate. Our techniques here—

Mr. RUMSFELD. Not must; are. If there is a broader government good to be served and it is determined by this committee and recommended