

General HEISER. Sir, we could do this if we had the communications and we had the automatic data processing capability, and the management capability to back this up.

What I think we have to be careful about, both the present state of the art and the future state of the art, in terms of determining whether we can reduce ordinary ship time by handling a requisition at 2d Logistical Command as opposed to having a requisition come to CONUS and then have the NICP, who would have visibility at least of the stocks on Okinawa, prepare a material release order for a shipment from Okinawa.

At the present time, sir, I do not have any hesitancy in stating that I think we are doing the job better using 2d Log Command than we would if we placed those requisitions on the NICP's back home.

Mr. LUMAN. They have that visibility right now?

General HEISER. Sir, they have a limited visibility. This gets involved a little bit in a story of asset management. However, in answer to your question, we have over the last year been sending weekly transaction reports from the 2d Logistical Command to the NICP's in CONUS.

Mr. ROBACK. They have information copies, is that it?

General HEISER. No, sir. These were actually designed as a weekly summary to go to the NICP's. Actually, the Secretary of Defense wants to do just what you and I want to do, and we have a directive from the Secretary of Defense that said we would do this. We have done this.

The unfortunate part of it is, sir, that the state of the art is such and the volume of the work is such that, except on an exceptional basis, we are not using this weekly transaction report to the extent that we would like to use it, and this highlights the fact that while there are things we want to do, we are not at the level of the state of the art to do all those things we want to do right now.

Mr. LUMAN. You do occasion a delay with the present system of 3 to 5 days, do you not, by going through Okinawa in processing?

General HEISER. Yes, sir. There is a delay. Now that 2 to 5 days, of course, depends on the number of cycles we run in the equipment out in 2d Log Command. We can run a daily cycle there if need be.

In the case of requisition, replenishment requisition, and that is what I am talking about primarily, in case of a replenishment requisition, if we fill the requisition on the 2d Log Command, really a cycle of every other day, for example, and I mention this only because there is a thinking that indicates you have to have a daily cycle. I think we have to be a little careful. We can get uneconomical in terms of what we spend in ADP and to have a daily cycle, if you cannot react to that daily cycle in terms of shipping as immediately as you can do the ADP work, then you really have put too much money in your ADP, unless you want to put more money into people who actually pick and pack and ship.

Now, in terms of passing requisitions that cannot be filled on 2d Log; yes, sir, you do have a delay, depending upon the number of cycles you run, sir.

Mr. ROBACK. Does Red Ball run through Okinawa?

General HEISER. Well, sir, Red Ball runs two ways. Recognizing that Red Ball is a priority system to take an item off deadline that is a