

Mr. HOLIFIELD. Let's proceed now.

General HEISER. Examples of short-term management improvement programs designed to achieve better worldwide control over inventories are:

Army Materiel Command ownership and accountability of approximately 1,700 high-dollar value secondary items in overseas depots was placed in effect on 1 May 1968.

In March 1969 this procedure will be evaluated to determine whether it should be expanded to include additional items.

The Department of the Army Distribution and Allocation Committee has been established since 1965 to provide central control and management of major items of equipment based upon worldwide asset data.

Further procedural changes are in process to improve upon the accuracy of asset reports and asset data. Major efforts are underway to improve and automate the Army's authorization and related asset reporting system, thus providing the base for responsive and accurate equipment distribution planning studies.

From Army units, both Regular and Reserves, we receive asset data on approximately 12,000 Federal stock numbered items. The accuracy of this asset data has shown significant improvement in the past 3 years, and has increased from 78 percent in 1965 to 94 percent in 1968.

One of the major efforts underway is the Stanford Research Institute proposal for the development of an integrated logistics management information system which is planned for the 1970-75 time frame. And I might add, as they bring out things that can be tested and proven, we will implement them.

This long-range goal, when implemented, will result in vast improvement in the asset reporting system. In the interim, an internal study is being conducted to determine and implement the shorter range requirements for improvements in the asset reporting system, some of which we have already discussed.

In addition to aircraft items and aircraft maintenance mentioned earlier, weapons system management programs are in operation. Weapons system management provides for continental U.S. inventory control points and major commander application of specific management criteria to critical items in order to assure the most effective and economical supply posture. Those weapons systems and major items are:

- Hawk missile system
- Herc missile system
- Pershing missile system
- M102 105 mm. howitzer (towed) ADH
- M107 175 mm. gun (SP)
- M108 105 mm. howitzer (SP)
- M109 155 mm. howitzer (SP)
- M123A1 155 mm. howitzer (towed)
- M110 8-inch howitzer
- Fire control systems for the five preceding weapons:
 - M41A3 twin 40 mm. artillery AW(SP)
 - M88 tank recovery vehicle (FT)
 - M113 armored personnel carrier
 - M48A3 medium tank