MOBIDIC, and MOBIDIC was already out of date, and so what we had to do, in order to get on with the job, we in the Army-I say we in the Army, I was not at that level at that point—the Army had to allow the field commander some leeway in terms of getting on with the job.

Mr. Horton. Why?

General Heiser. Because, sir-Mr. Horron. You are talking about supply. I am not talking about tactics or anything like that.

General Heiser. No, sir.

Mr. Horron. I am talking about supply and supplying a man in a tactical situation. Why can the programing and the supply not be done from the top level?

General Heiser. Mr. Horton, it can be done if you have the pack-

ages available to give them, sir.

Mr. Horron. Why can you not have them available?

General Heiser. We did not in the early sixties, Mr. Horton, because we had not perfected these packages.

Mr. Horton. Have you got them now?

General Heiser. Yes, sir.

Mr. Horton. When you talk about packages, are you talking about programing?

General Heiser. Programing for equipments, and equipments that

fall in with the program, sir.

Mr. Horron. Do you have it now?

General Heiser. Sir, I have to say that this is mixed.

I cannot say yes or no, sir. I say yes, we have packages. However, we are only in the process of improving this, Mr. Horton. This is a changing situation, and I think, sir, I might at this time ask Mr. Taylor to first of all distribute some charts we have prepared which will be useful to you I think in terms of standard systems, and then, John, if you will explain these charts.

Mr. TAYLOR. Yes, sir.

General Heiser. I think it will be directly pertinent to your question if we have them now.

Mr. Horron. Let me ask you this question: Are you aiming toward

the centralized system?

General Heiser. Sir, there is no question about it, 100 percent. Mr. Horron. When do you expect you will arrive at that point? General Heiser. Sir, that depends on the level of supply management. Mr. Horron. You take into consideration all the variables and the

possibilities. What is your estimate as to when that will occur? General Heiser. It is going to be in the early seventies, sir.

Mr. Horron. Not before then?

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General Heiser. No, sir. However, we will have portions of this implemented before then, sir. That is my point, and I think Mr. Taylor can talk to this very clearly.

Mr. Holifield. Mr. Taylor. (The chart referred to follows:)