

These assets are reported, for example, from all depots overseas and in CONUS, on each a monthly or quarterly basis, so that we do have this visibility on a monthly or quarterly basis.

Mr. HORTON. That is a selected list of items, right?

General HEISER. Yes, sir, but we are talking about some 35,000 items involved in this, Mr. Horton.

Mr. HOLIFIELD. Most important items?

General HEISER. Most important, yes, sir. And the Army Materiel Command has the responsibility, among other things, of determining what items ought to be in here because of their significance either because of criticality to weapons system or because of the money involved in this particular item.

Mr. HORTON. If you have the need for parts for a NIKE system some place, can you reach down in one of the commands and pull that item out?

General HEISER. Sir, of course we can reach any place. At the Army Materiel Command, as I pointed out yesterday, sir, we have an Army Regulation 710-50 which we put out earlier this year, which gives AMC the responsibility of determining what items need intensive management. AMC considers recommendations from the major commander in the field, if an item is critical with him, he can recommend the item for intensive management. Or AMC determines what these critical items are under this regulation, and can move these items anywhere that is necessary, sir.

Mr. HORTON. In other words, they can reach in?

General HEISER. Yes, sir; they can.

Mr. HORTON. And take them out?

General HEISER. Now it is important to recognize that in order for them to be able to do this, they have to have this visibility that we have been talking about, and the reason why there have been limits on their ability to do this in the past is because the information that they needed in order to determine how to do this redistribution between commands was not always available in a timely fashion.

Now with the proper use of ADP, and the changed approach to the problem, we can get closer and closer to the manager here having the ability to do this, because he has the intelligence that he needs, Mr. Horton, and that is what this system is going toward, and we are not waiting for this system. We are moving out in this direction so that when NAPALM hits, part of this will already, in terms of a philosophical approach if you want to talk about it, and procedurally will already have been accomplished.

Mr. HORTON. I think with this system, the thing that bothers me is that the commanders certainly are going to try to stock or build up an inventory of items which he thinks that he might need.

General HEISER. Yes, sir.

Mr. HORTON. In other words, that is going to be the tendency.

General HEISER. Yes, sir.

Mr. HORTON. They like chocolate bars, there will be a tendency to build up a supply of chocolate bars. That is why I think the centralized system can take care of that type of situation, not let the CO build up the supply so we have them sitting around someplace not being utilized.