

those things that are not being done properly, and as I indicated in that wire the other night—

Mr. HORTON. I commend you, General, on your resourcefulness there and especially for taking immediate action after you heard the committee discussion of last Monday. I really want to commend you for taking immediate action. I think that will be very helpful.

I am sure you must agree with me that there is a need for restudy of this whole challenge system.

General HEISER. Yes, sir.

Mr. HORTON. In the Army, is there not?

General HEISER. Yes, sir; and we are in the process of reviewing this now, sir, and the action I took the other afternoon, sir, I have to submit, Mr. Horton, what I was doing was really the attitude of the Army.

We are not bulling our backs, because we have done it before we are going to continue to do it now. There is none of this resistance, Mr. Horton, and I would like to assure the committee of this, Mr. Chairman, and I think GAO really recognizes this too.

I think attitudewise, we are moving out.

Mr. HORTON. That is a very helpful attitude, General. I think it is very helpful.

PLANS FOR ADP SYSTEMS

Mr. ROBACK. Mr. Chairman, I would like to inquire whether this time phased plan is really a plan or a sort of prediction as to when some of these developments may be instituted.

General HEISER. Mr. Roback, I will turn it over to Mr. Taylor, but let me first of all say, sir, it is really both. What you see here are target dates that are part of an integrated plan.

Mr. ROBACK. Do you mean these target dates were prepared on June 25, 1968?

General HEISER. No, sir; they were taken from the latest status of the integrated plan, Mr. Roback.

Mr. ROBACK. What we are concerned about is that in your testimony you have recited various studies, various critiques and certain programs that you are working on, but it is hard to get a sense of the sequence and the timing; that is they have different time frames, there are different expectations as to when they will be put into effect. The question is, do you have a master plan or something that approximates that by which you are measuring milestones of achievement?

General HEISER. Yes, sir.

Mr. ROBACK. Does this purport to be that?

General HEISER. This really demonstrates the timing that is involved in those milestones, sir.

Mr. ROBACK. In calendar year 1968 in a narrative sense, Mr. Taylor, and briefly, what will you have in place, under this plan?

Mr. TAYLOR. As indicated in the columns, and I follow right down calendar 1968, commencing with SPEED, which is the depot program for AMC, the acronym there is "Systemwide Project for Electronic Equipment at Depots."

This program has been underway since 1965. It was the earliest of the AMC programs for standardization within the AMC complex, and it addressed depots.