Under this program SPEED, each of AMC's depots today has standard programs. When I say "standard" in terms of Mr. Horton's earlier query, we do in this case have a central programing entity located at Chambersburg, Pa. at the Letterkenny Army Depot, where all of the SPEED programs are developed and maintained. These programs are standard today within each of AMC's depots. This is very close to the type of thing that the Air Force has done before. So we have standardization in terms of the AMC depots.

Mr. Roback. What are you doing in 1968?

Mr. Taylor. We are

Mr. Roback. Are you wrapping it up or merely restating what you

already have?

Mr. TAYLOR. No, sir; SPEEDEX, which is "SPEED Extended," is a program that AMC has been working on now for a period of better than a year, which is an updating of the current programs under SPEED and an elaboration on them, an extension of them into other

So in short this is a modernization of SPEED, and they are far enough along with it now that we know that by calendar 1970 we will be prepared to put in what will be I am sure larger gear, and it will accommodate more of the depot operations than are presently covered by Project SPEED.

Mr. ROBACK. What capabilities does that give you, just briefly?

For example, what can you do with SPEED?

Mr. TAYLOR. Well, today with SPEED, within the AMC depots they are able to accommodate all of their receipt, storage, and issue operations, as well as coverage of their maintenance and production control processes. These are the primary areas that are accommodated.

Mr. ROBACK. This gives you depotwide control for commodity

areas?

Mr. TAYLOR. Yes, sir.

Mr. Roback. Selected commodity areas?

Mr. TAYLOR. Yes, sir.

General Heiser. The important thing about this is this is on a standard basis whereas before the depots could do it to a greater or lesser extent depending on what they happened to have in their program at that time.

Mr. Luman. May I ask one question here?

## VISIBILITY CONCEPT

Mr. Roback. Go ahead.

Mr. Luman. There seems to be a little bit of ambiguity in your statement about the long-range plan for the Army with regard to overseas visibility and overseas control. On the one hand we have the statement that the commander is on the ground and knows what he needs, and there is a tendency not to want to let AMC in on control.

On the other hand, in some of your high value systems, you actually do let AMC in on this kind of control. Then you point out the value of complete visibility and say you would like to have this, but you can't have it now because the computers at the NICP's aren't ready for it. We find out that you have a partial program of 1,700 items, but you are going to have a wait-and-see attitude and evaluate these next year as to whether or not they will be extended.