

Mr. HOLIFIELD. I think the point was made yesterday, and to clarify what you have just now said, in the Navy the ships are self-contained units for accountability and utilization of material, and the Air Force has a relatively few bases in comparison to all of the stations. I think you gave a figure of something around 276.

General HEISER. 250, I think, sir.

Mr. HOLIFIELD. 250.

General HEISER. That may not be accurate.

Mr. HOLIFIELD. 250 for the Army as compared with much smaller numbers—

General HEISER. No, sir; I was comparing yesterday some 2,500 Army units whereas the air bases, which are an integral unit have, as I understand it, around 32 bases in the Pacific.

Now, I am not saying what they are doing is wrong. I am saying for their peculiar circumstances it is right, and to the extent that it is right for them we want to use it where it is right for us, and there is no question about it.

Mr. HOLIFIELD. But what you are saying is that you have a much greater problem in scope.

General HEISER. Yes, sir; volume, sir.

Mr. HOLIFIELD. In volume.

General HEISER. Density.

Mr. HOLIFIELD. And in locations.

General HEISER. Yes, sir.

Mr. HOLIFIELD. Where inventory is amassed and utilized.

General HEISER. Yes, sir, and I would like to add, sir, beginning with the basic directives of what is authorized at the lowest unit in the Army, we are trying, as I indicated slightly in this prepared statement, we are trying to keep to a minimum those things that we proliferate throughout all the Army units, and keep at that level only those things that they have got to have, and those things that we know they only use less frequently, move those further back into the system providing for this centralized management at each higher level as we talk, sir.

PLANS FOR ADP SYSTEMS

Mr. ROBACK. Mr. Taylor, you are somehow having difficulty getting through this thing. Can you give us a little rundown? What do you hope to accomplish here briefly through these programs?

Mr. TAYLOR. First of all, I would like to address one question that you had asked just before we had the last discussion. That is that the plan that you see before you dated the 25th of June is no more than a recap of the basic Army plan which is supported by individual plans for each of these primary programs.

Mr. ROBACK. If I went to General Heiser's office, would he have a big wall chart with milestones on it saying by calendar year 1968 we do this and each quarter, subdivided by quarter, he can measure progress and know where he stands, or are these what you might call anticipations and expectations about improvements along different time frames in the future? That is the thing we are grasping for.

Mr. TAYLOR. No.

Mr. ROBACK. That we are grappling with. What is the Army program here? Do they have one? Maybe they don't. Maybe it is not