

practical. But I am asking you, does this purport to be a master plan for achieving logistics system standardization, worldwide visibility, the optimum in communications, data handling and all else that goes with logistics?

You have said in various places, General Heiser, that you are striving toward various kinds of standardization. It is hard to get an idea where you stand today, and where you are going to be a year from today.

General HEISER. Well, sir, for example, today at the field unit level, the direct support level, we have a standard program called the National Cash Register 500, which happens to be the equipment we are using. There are 50 of these in Vietnam. These are being extended throughout the Army as a whole.

This is a standard program. The program was written at Fort Lee, and the teams that went out and assigned with the equipment were trained at Fort Lee, and this is the beginning of a standard equipment at the direct support level.

We also are right now in the process of establishing—first of all, as was brought out yesterday, we have a standard system in the Pacific, which is at the inventory control center level, which is also being extended into Vietnam in the combat zone, because now we know what it can do, and it has been put into Vietnam in a combat situation. We didn't want to put it in there until we were sure it would do the job.

Unfortunately that is a system that was standardized in the Pacific, across the subordinate commands. We do not have that system presently in Europe, but today presently we are examining in Europe, and at our level here, why is a system that is presently in the Pacific not good as a basis for the system in Europe.

Now here again we run into the dynamics of the problem. At the same time this is a short-term answer, really, because at the same time we have one of these projects here which is examining to determine, a study to determine what should the standard system be, based upon the third generation equipment, et cetera, of ADP both at what would be called an inventory control center level in the CONUS armies as well as the overseas armies.

And so you see, what we are doing, we are in a dilemma of trying to improve the current systems to the maximum extent. At the same time we are trying to standardize in terms of the far-reaching future. And, John, you might want to elaborate on this, but this is the way we are going.

Mr. ROBACK. The problem is to identify what can be accomplished within a designated time frame and then to measure whether you are doing it, and these other problems you have to determine what kind of system or what kind of equipment or even what kind of problems you want to solve.

Some studies are addressing themselves to what the automatic data processing equipment looks like maybe in the 1980's, or what the transportation facilities looks like in the 1970's. But there are some things that you know you ought to do, and you can do, given the existing state of the art, and the question is what are they, and do you have them posted on your wallboard.

Mr. TAYLOR. Yes, sir. We have these data.