General RIEMONDY. Not supply.

Mr. Dahlin. Not supply?

General Riemondy. We have the standard Univac 1050 computer. Mr. Dahlin. And what about when that comes to the next genera-

tion? You will have somewhat similar problems?

General Riemondy. Again we will try to come up with standard programs. In this particular regard, all the programs which go on this computer are controlled through my office. As a consequence, then, when we do implement a new program on the computer, every computer will take it. This program will take on every computer, because all the programs in that computer are in fact controlled.

BACKORDER RECONCILIATION

Mr. Dahlin. You mentioned a couple of problems in your statement

that may in fact be a little larger than you indicate.

On page 11 you talk about the problem of reconciliation of orders between the bases and the AMA's. The GAO issued a report in October 1967, in which they talked about some 22 percent of the back orders being in error, and not required and the procedures were not effective, in fact, to do what they are supposed to do. What is the nature of that problem?

General Riemondy. This is back-order reconciliation. This is the business of a base saying, "The depot at Sacramento owes me some supplies," and the depot says, "I don't have any record of it." Or the depot records will show a due-out to a particular base, and the base says, "I don't have a due-in. I don't have a requirement for this item."

Mr. Dahlin. If the machines are all common and keep checking

each other out, does this lack of reconciliation happen?

General Riemondy. It stems from the fact that this is a very dynamic business, and from a real time standpoint, things are moving both ways at all times, and the machines aren't perfect. The people who feed the machines, punch the cards, these people make mistakes. They are humans. These kinds of things cause a certain amount of due-ins and due-outs to be unreconcilable. There is no doubt about it.

Mr. Roback. That is because you have a punchcard system. It is

outmoded.

General RIEMONDY. No. Even punching a tape, somebody has to feed the machine.

Mr. Holifield. If we can just figure out how to do without human

beings, we will be all right, won't we?

General RIEMONDY. And then if we can get all the gremlins out of the machines, then we will be all right. So the Air Force recognized this was a problem, and our system of back-order validation is aimed at trying to cut down the amount of variance that exists between the base records and the depot records.

Mr. Dahlin. Have you rechecked to find out whether it is working

any better now?

General RIEMONDY. Yes.

Mr. Dahlin. Who does your rechecks of this kind, when you are following up on this sort of a matter? Is that your office's responsibility or is that the IG? Who does that?