

General RIEMONDY. It is a combination of my office, the Inspector General, and the Auditor General. We all work hand in glove getting management products to be reviewed at my level and at the AMA level and the Air Force Logistics Command level, to see whether or not this program is improving.

My shop gathers all kinds of data from, for example, 21 bases wherein we are constantly checking to see how well, how is the standard base supply system working.

Mr. DAHLIN. But you don't necessarily check this back-order problem at all these bases all the time. Have you run a recent test of the back-ordering problem to make sure it is working out?

General RIEMONDY. During the month of July we will have a complete revalidation again from depot to base, to just see how close these records match.

Mr. DAHLIN. At all bases, you mean?

General RIEMONDY. At all bases, worldwide, to see where we stand. This is a requirement of the Department of Defense incidentally.

Mr. DAHLIN. If it was a requirement, how did it get 22 percent out of phase?

General RIEMONDY. That just happens to be the statistic that fell out as a result of that reconciliation. We found that 22 percent could not be reconciled.

Mr. LUMAN. You had one issue here, though. The General Accounting Office thought your customer ought to maintain records on his requisitions to a greater degree than he had, and you disagreed.

Is that disagreement still in effect? The GAO said that there was a lack of adequate records at the customer level to permit identifying these invalid requests. That was the one recommendation the General Accounting Office made here, that the Air Force didn't adopt. I think that they concurred in the remainder of them.

General RIEMONDY. Well, if we treat with the computer as being the customer, the records are in the computer. This is one of the elements of data within the computer as to what are the outstanding requisitions for that particular base.

So the records are automatically in the computer, in the memory devices of the computer, and periodically then we review and try to reconcile what that computer says is due at this particular base, to what the AMA's say is due-out to that particular base.

If we devise computers to do our manual work, and then reduce our manpower accordingly, then we must rely on the computer to do our work. We can't have both a manual system and a mechanized system at the same time.

Now this is not to say that we shouldn't periodically review just how good the computer is.

Mr. ROBACK. You are not laying this on the computer.

General RIEMONDY. Within the memory devices there is all kinds of data.

Mr. HOLIFIELD. You are laying it on the feed-in.

General RIEMONDY. Yes.

Mr. HOLIFIELD. To the computer.

General RIEMONDY. Yes.

Mr. HOLIFIELD. The computer itself is subject to the errors of the program manager.