

General MILLER. As I mentioned during my statement, we are standardizing the language that is used in these activities. You know that initial input to most computers by means of a card, so that the language which is used on that card is being standardized not only within the Army but throughout the Department of Defense as well as the Defense Supply Agency and General Services Administration.

These are the things we are doing in standardization, and I do not think it makes any difference who gets the hardware.

Mr. DAHLIN. No, I think with the number of vans you have running around with the CS₂ equipment, it will make quite a difference how much lighter that could be in the future—

General MILLER. I certainly agree.

Mr. DAHLIN (continuing). Rather than charging around the landscape with all of that hardware.

General MILLER. I agree and we would certainly be the first who would want to take advantage of that.

Mr. DAHLIN. But your answer is the same as the colonel's. It depends on the money as far as you are concerned.

General MILLER. That is right.

SUPPLY DOCTRINE

Mr. LUMAN. Comparing your system with that of the other military services, General, apparently you have a somewhat different relationship between the supply man and the commander than the other services do. Some of the things that have been pointed out in the GAO reports appear to rest somewhat on this. For example, units are not turning in some spare parts that they should. When they draw a new item they do not turn in the reparable spare part.

Sometimes the supply activity writes a letter and nothing happens. You get people who send in high priority requisitions for items which do not justify such priority.

Is it in your purview to examine these kinds of problems and try to figure out how to give the supply man a little better leverage so he can insure that his customers follow the regulations without interfering with the command structure?

General MILLER. Yes, I will answer that two ways.

The primary responsibility for that of course is in General Klingenhagen's shop, who is the functional manager of the supply system. However, our office assists him in this in the development of new systems, improved systems, in order to eliminate that sort of thing.

Furthermore, I have another activity which is not addressed here as a part of my shop which is the readiness portion. Readiness in this sense means an examination of the methods, procedures and the status of equipment and facilities of the units in the field, and I have readiness teams that go out regularly to inspect these things, and they come back and make reports to the functional manager that enable him to correct the situation.

Mr. LUMAN. Who would come up, for example, if you decided that with the advent of increased data processing there was going to be more centralization of the supply function and the supply man needed more leverage. Where would a study be generated to take a look at the supply man's role compared to the other services and to see whether or not he should report through supply channels?