

MILSTRIP? Is clothing still your problem area or is it now construction supplies?

Admiral HADDOCK. I think on time fill probably does not vary very much on commodities. On the average it is slightly over 80 percent on time fill. For fiscal year 1968, construction has been 68 percent on time, electronics 85 percent on time, general 77 percent on time, industrial 84 percent on time, clothing 75 percent on time, medical 86 percent, subsistence 88 percent, and a total overall average of 81 percent.

CLOTHING SUPPLY PROBLEMS

Mr. DAHLIN. As clothing fell to a low of 59 percent about 2 years ago—

Admiral HADDOCK. Yes, sir. Its availability.

Mr. DAHLIN. And this was mainly due, you believe, to the Vietnam buildup and simply a lack of inventory at that time?

Admiral HADDOCK. Well, of course, as we sent troops overseas in large numbers, with very short notice, our clothing stocks were drawn down rapidly, and our basic textile stocks were similarly drawn down. It took our stock down so that we were in very bad shape on many clothing items, particularly for recruits, the new recruits coming in, it took us some time then to get other manufacturers, additional manufacturers, interested in our business. As a matter of fact, it required mandatory orders on some.

Mr. DAHLIN. Does your statement indicate that you have reached the end of the mandatory orders?

Admiral HADDOCK. Yes, sir.

Mr. DAHLIN. Did it turn out that mandatory orders were issued only in the clothing area?

Admiral HADDOCK. This is the only place we really use them; yes, sir.

Mr. DAHLIN. In the light of those particular problems, have you reevaluated the closing of the clothing factories at Philadelphia? Was that a wise thing to do? Is that still cost effective?

Admiral HADDOCK. We retain one clothing factory. We closed—

Mr. DAHLIN. Did you have to go on two-shift operations?

Admiral HADDOCK. Yes, sir. We closed the Marine Corps and one other. But we used the clothing factory significantly. But by and large we use that for odd-size uniforms, for example; for small, relatively small production requirements, where we may have difficulty in interesting industry; or a requirement where we have such a short deadline that we can only get it on time using our own in-house facilities. By and large we would prefer to go to industry for our clothing requirements.

Mr. DAHLIN. Can you tell us what has been your experience so far with the pricing under the mandatory orders? Have there been any difficulties in settling up those contracts?

Admiral HADDOCK. I do not think I can answer that. I would have to submit that to you.

Mr. DAHLIN. Colonel Murray.

Colonel MURRAY. I do not know.

Mr. DAHLIN. Can you supply us with a statement for the record on that, please?

Admiral HADDOCK. Yes.