End FY 65 to End FY 66: Net Change +19,426. Additions included over 16,000 personnel transfers in connection with assumption of the Contract Administration Services functions, and approximately 9,000 additional spaces for Southeast Asia requirements. Reductions amounted to approximately 6,000 for Defense Traffic Management Service transfer to Army and in the Depot Distribution

End FY 66 to End FY 67: Net Change +6,050. There was an increase of 6,532 spaces needed to meet the continuing demands in Southeast Asia placed on DSA by the Military Services. Offsetting this increase were reductions for productivity

improvement and the consolidation of functions within DSA.

End FY 67 to End FY 68: Net Change (Plan) -2,465. This reduction is primarily due to an OSD imposed reduction and functional transfers to the General Services Administration.

## SUPPLY SUPPORT

## INVENTORY CONTROL POINTS

DSA manages six supply centers (Figure 6) as follows: Defense Construction Supply Center, Columbus, Ohio. Defense Electronics Supply Center, Dayton, Ohio. Defense Fuel Supply Center, Alexandria, Virginia. Defense General Supply Center, Richmond, Virginia. Defense Industrial Supply Center, Philadelphia, Pennsylvania. Defense Personnel Support Center, Philadelphia, Pennsylvania.

The Fuel Supply Center procures bulk and solid fuels but does not control inventories. Management of DSA inventories is currently distributed among the remaining five inventory control points, which compute replenishment requirements for assigned items, maintain inventory and transaction records, receive and edit requisitions, procure materiel, and direct shipment or procurement action, as appropriate. Other functions performed are cataloging, standardization and installation management. Assignments of commodities to Centers were determined through separate commodity studies conducted over a six-year period. Among Centers, wide variations existed in the numbers of items managed and in the mix of technical, personnel-related, and bulk materiel items. Functional and commodity assignments, as well as location of Centers at specified military installations, have been influenced by the availability of space and facilities and by considerations of improved customer service and reductions in operating costs. During 1965, DSA consolidated the functions of the Medical Supply Center, Brooklyn, the Subsistence Supply Center, Chicago, and the Clothing and Textile Supply Center, Philadelphia, into the Defense Personnel Support Center at Philadelphia.

Early in 1966, the supply centers assumed the purchasing responsibilities for decentralized and nonstandard items in DSA-managed classes of materiel required for support of Army and Air Force activities overseas; except for support of Air Force activities in the Pacific area which was assumed in January 1967.

## DISTRIBUTION SYSTEM

For assigned commodities, the Defense Supply Agency determines requirements for wholesale storage space; manages, controls and operates assigned warehouses and depots; and arranges for the use of storage space and related services and facilities of the Department of Defense, other Government agencies and commercial warehouses as required. The Defense Supply Agency also arranges transportation for initial distribution of stocks from supplier to point of storage, from point of wholesale storage or the supplier direct to the customer, and for redistribution as required between wholesale storage points.

On 1 January 1962, items assigned to DSA or to be assigned to DSA were stored in 77 locations. On 1 January 1963, the DSA Distribution System was implemented with 11 of the 77 becoming permanent DSA distribution activities and 18 becoming Direct Supply Support Points for support of the Navy.

The objectives of the Distribution System were:

The establishment of a storage pattern based on the concept of positioning stocks close to the concentrations of military posts and ports of embarkation in the United States.

Centralization of all requisitioning procedures and stock control functions in the Defense Supply Centers, effective 1 July 1963.

The DSA Distribution System consists of 7 Principal Depots and 4 Specialized Support Depots (Figure 8).