With reference to morale—I don't think that our morale is like all the descriptions of morale, because morale itself has many meanings. Take the description for morale: It has been described as moral or mental condition with respect to courage—and we have no question there—with respect to discipline—and we have no question; but confidence and enthusiasm is also included in the meaning of morale, and this is where we find our difficulties.

I could not urge this committee any stronger than I have to adopt this bill into law, to have this control and give to this Federal City and the visitors that come to this Federal City and the citizen of this city the type of cooperation that is desirable and needed to enforce

the law.

Thank you, sir.

The CHAIRMAN, Mr. Whitener?

Scope of Bill

Mr. Whitener. Inspector Sullivan, I express to you my appreciation for your continuing efforts to improve the lot of the police officer. I know that you are aware of the attitude of the majority of this committee in the past who are trying to uphold the man on the beat, the man in the cruiser car.

I am just wondering if you feel that this legislation would be destructive of coordination in the areas of education, corrections,

welfare, and traffic control.

Mr. Sullivan. Certainly not. I must disagree with that because, in the first place, while I agree with our Deputy Mayor that there are urgent problems, such as better housing, better jobs, and so forth, I cannot see where this bill affects any of those things, that our police departments are already doing. It would only coordinate the efforts of all the police to do these things that would make a better neighborhood, a better city. I have just returned from St. Paul, Minnesota where I listened to the representatives of a large number of police departments. Their problems are greatly the same as ours, and they are looking for some way to coordinate law enforcement throughout the nation. I am not speaking now of a national police force because I believe it is vital that every community have its own police force. There have been some remarks, to answer your question, with reference to welfare, education, and so forth. I think the coordination of all these efforts with all these police would do a much better job than is now being done along this line.

Therefore, I can see no conflict in it.

Mr. WHITENER. What about the suggestion that it would result in a major reversal of the trend toward citizen participation and involvement? My personal view is that there has been at least some so-called citizen participation and involvement that ought to be put in a bucket and sealed up hermetically rather than to be promoted.

Mr. Sullivan. I couldn't agree with you more. I just stated a moment ago that I was alarmed that we had some of our citizens—and they are small in number, because I agree with what Mr. Sisk said