## SMALL BUSINESS AND THE COMMUNITY

TABLE 13.—Residence of landowners: Arvin and Dinuba. 1940

Residence of owner	Arvin		Dinuba	
	Number	Percent	Number	Percent
With community address Elsewhere in county Elsewhere in San Joaquin Valley Elsewhere in California Outside California	60 59 10 53 5	32.1 31.6 5.3 28.3 2.7	529 101 81 34 4	70. 7 13. 6 10. 8 4. 5 0. 6
Total 1	187	100.0	749	100.0

<sup>1</sup> Owner's residence not recorded: Arvin 27; Dinuba 4.

Source: Agricultural Adjustment Agency data for community as delineated.

## FARM LABOR REQUIREMENTS

In a farming system where at least half of the total labor performed in the production of goods is paid for in the form of direct wages, the situation and condition of labor requires a great deal of attention. There are interesting similarities and differences between the labor

pattern in Arvin and Dinuba.

An estimate has been made of the total requirement for manual labor on Arvin and Dinuba farms in terms of man-hours of work. These estimates are based largely on the records of farmers in the area, combined with the 1940 crop data from the Agricultural Adjustment Agency cards, but complemented within formation on some crops from other sources (see Appendix C for details). On the basis of this information, the total labor requirements and the monthly distribution were calculated for the two communities (table 14). Arvin has a total requirement of 2.9 million man-hours of work per year and Dinuba 3.5 million man-hours. The 20 percent additional labor requirement on Dinuba farms means that a greater portion of the total value of production must go to labor (including farmers' own labor), assuming equal wages.

TABLE 14 .- Monthly labor requirements: Arvin and Dinuba

	Arvin		Dinuba	
Month	Man- hours	Percentage of average	Man- hours	Percentage of average
January Pebruary March April May June July August September October November December	Thousands 149 138 132 218 248 333 525 151 372 294 137 189	Percent 62 58 55 91 102 138 218 63 155 122 57 78	Thousands 189 243 227 265 234 250 393 299 669 392 124 175	Percent 65 84 79 92 81 87 136 104 231 135 43 61
TotalAverage	2, 886 241	100	8, 460 289	100

For methods of computation, source of data, and detailed analysis see appendix C.

<sup>&</sup>lt;sup>†</sup> The analysis of farm efficiency made by Karl Lee (op. cit.) shows that a greater amount of labor is required per acre and per unit of production on small farms than on large. Smaller units; according to this same study, are more intensively operated.