

Mr. ZWICK. We are making attempts to gather that information. The certainty with which you are saying this is what is making me nervous. The concept—

Representative RUMSFELD. The last thing I want to do is make you nervous at one of your last appearances.

Mr. ZWICK. The concept is fine. The detail and accuracy I still question.

Representative RUMSFELD. You talked about all the money you are going to spend in crime, as I recall, when you were responding to one of the questions.

Mr. ZWICK. Right.

Representative RUMSFELD. Do you have a function on crime here?

Mr. ZWICK. We have a new special analysis on crime reduction in the "Special Analysis" volume of the 1970 Budget. I think again, it is a very good example of the point you are making. We thought this was a very important new cross-cutting look which we ought to take at the budget.

Representative RUMSFELD. What is the name of that book?

Mr. ZWICK. "Special Analysis of the 1970 Budget"¹ We have for the first time an analysis of crime control programs in the Federal Government, across agencies and by activities within the agencies. Now, again, that is a preliminary first start. Hopefully, next year it will be better, and the year after that it will be still better. But certainly we agree in spirit, I think, with what you are saying.

Representative RUMSFELD. Well now, with regards to the kinds of data I have just described, what percentage of input into this system do you have? In other words, where are you, for example, in natural resources, commerce and transportation, by these broad functions? Do you have 50 percent of the data you need to present an intelligible analysis of what we are doing with the taxpayers' money or do you feel we are down around 30 percent total?

Mr. ZWICK. The best way I can answer that question is to try to measure the progress we have made. I do not quite know what the base is but I know the progress we have made and I am—

Representative RUMSFELD. We started from a very low base.

Mr. ZWICK. I am quite clear that we have made significant progress. I think over the last 3½ years since the planning-programing-budgeting system has been put in, we have demonstrated to my satisfaction the applicability of this approach across the Government. In some areas we have better data; in other areas, poorer data. A composite index that says that it is 58 or 72, I just do not know how to construct that. You will also find, Mr. Rumsfeld, in this special analyses volume for the first time, we have a new analysis which lays out the analytical program structures of the PPB system, the first time you have it available to the Congress. This analysis shows, by agency, the program structure and requested appropriations and other budget authority. It is the very last analysis, starting on page 258, and you will note the first word is "selected," but I think that

¹ Available from Superintendent of Documents, U.S. Government Printing Office, Washington, D.C.