

"selected" covers roughly 95 percent of the budget authority, so that I think I can say we have made substantial progress. I would be less than candid if I did not say we have got a very, very long way to go in this area.

Representative RUMSFELD. OK.

Mr. ZWICK. But the dialog has been improved significantly.

Representative RUMSFELD. You have seen the data so you can make a judgment as to how far we have to go. I would be curious to know how far we have to go. You have just described the information that you have by function and subfunction and you have indicated you have some of the data, and you do not have some. Taking "natural resources" as a function, or even as one of these subfunctions, if I asked you for the kinds of information that you do have, how it affects people, areas, types of people, and costs and unit benefit, could you supply that information to this committee?

Mr. ZWICK. We have worked with all committees. Again, what I would not like to provide you—let me tell you what I would not want to provide.

Representative RUMSFELD. Can you provide the data I just asked for.

Mr. ZWICK. We would provide all useful data. There are some first runs on benefit-cost analysis which I do not believe answers all you want.

Representative RUMSFELD. I understand that.

Mr. ZWICK. All I am trying to say is what I think is the most—

Representative RUMSFELD. What you think is reasonably accurate—

Mr. ZWICK. Surely.

Representative RUMSFELD (continuing). You could supply it in the format that I described?

Mr. ZWICK. Yes. All agencies work with their appropriations committees now and given them that sort of information. So that I do not think there is any problem.

Again, I went through a similar dialog with Chairman Proxmire last September. I do not think the problem is information downtown compared with information uptown. I think the problem is intellectual. We do not understand some of these things. The problem is just plain hard work. We have got to collect data, clean up data, et cetera.

Representative RUMSFELD. There is a great deal I do not understand.

Mr. ZWICK. I think it is really a mistake to think the problem is what data one side of the Government has and the other side of the Government does not have. It is just that we have a long way to go in developing data.

Let me just give you one very specific example in the manpower area.

Representative RUMSFELD. In a minute a piece of paper is going to be put in front of me saying my 10 minutes are up, and before that happens I would like to request that the chairman suggest that your Bureau, supply the committee with the data that you do have and that you say you would be happy to make available.