

that we have an excellent prospect of doing so. Do you not agree with that?

Secretary SHULTZ. That is my reading of it; yes, sir.

Representative BROCK. In terms of these specific programs, I think some of them, from my own experience, have a great deal of concern in a couple of areas. First of all, in the area of coordination, we have such a proliferation of programs here coming out of the administrative process. I have seen efforts in these fields by HEW, HUD, OEO, Labor, and even Agriculture. And I am interested in the comment which you made that there is going to be a sincere effort for increased cooperation and coordination, bringing together the maximization and efficiency of related programs with coordinating them. I think that is very important. We have the situation in this country today that 99 percent of the American mayors don't know what is available. It isn't a matter of lack of resources being made available; it is a lack of knowledgeable resources on the part of the individual political and business leadership to maximize their utilization. And I appreciate your interest in the area. I wish you well.

Is there some effort, not just within your Department, but within the structure of the executive branch in total, to achieve greater cooperation? And if so, what can we expect?

Secretary SHULTZ. Well, I think the answer to your question is certainly yes. In its broadest sense it seems to me that this will be one of the objectives of the Urban Affairs Council that the President established as one of his principal Cabinet groups. Through the formal work of various subcommittees of that Council, and the Council as a whole, we hope to move constructively in this direction. I think also through the sort of informal relationships that develop that way at the Cabinet level and then through the supporting staff we will be able to develop a better working relationship in many of these areas. So I think that the administration is keenly conscious of this problem. We are certainly working at it. The creation of the Urban Affairs Council, one of the first things the President did, suggests the priority attached to it.

Representative BROCK. I appreciate your interest in the area. I sympathize with you as to the difficulty of completing it successfully, because I think the special interests are going to be very difficult to change.

I noticed the reaction of one of my colleagues in the House yesterday to the proposed change in OEO, which I considered minimum, which is almost Pavlovian in its nature. And I wish you well.

You mentioned this increased emphasis in the service area and its impact on employment. One of the concerns I have had and the one which I hope your Department will address itself to is the fact that we always talk about manufacturing in this country as the employer of America, and your own figures show that maybe one-third is manufacturing, and yet so many of our programs and efforts seem to be addressed to manufacturing. I wonder if I am being fair in that analysis. And if so, isn't it time that we shifted our emphasis somewhat to train people for jobs that don't exist, such as we dream up in the automobile industry.

Secretary SHULTZ. Yes, I think that is a very good comment. I think it would be fruitful to orient the manpower programs toward jobs in the expanding areas of the economy. There are a number of ways in